

# Using working capital to grow and transform your business

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Working capital is the money your business has in its pocket.

# How much do you have?

On paper, it's a basic formula:

**Current assets** Accounts receivable, inventory, cash

Current liabilities

Accounts payable

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Working capital



## How much is enough?

At a bare minimum, businesses need to cover wages and expenses. A working capital ratio (current assets ÷ current liabilities) between 1.5 and 2 is considered ideal, and acceptable is 1 and 2 times<sup>1</sup>. Anything lower indicates a business may have difficulty in meeting its day-to-day financial commitments. Anything higher could indicate assets are not being fully utilised. A generalized analysis which varies between industries and needs to be considered on a case-by-case basis.

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## Why do healthy businesses still need finance?

Businesses with substantial working capital can still get caught short because cash is tied up in the operating cycle – that is, the time it takes to convert investments in inventory and resources into cash from sales. A long operating cycle can impact liquidity, leaving businesses asset-rich but cash poor. Just-in-time inventory management may minimise lag but unforeseen circumstances like insolvencies, disrupted supply chains or delays can impact an otherwise solid business.

Well-planned working capital finance solutions are essential for SMEs to bridge the gap between money out and money in and maintain the flexibility to pounce on opportunities or ride out bad debts.



# Solution What type of finance?

Options to unlock working capital include (but are not limited to):

## 撞 Traditional bank overdraft

Applies to the operating bank account. A fluctuating, ongoing facility with interestonly repayments. Can be unsecured but generally secured against business or personal assets.

## 5 Traditional bank loan

Generally secured.

## Debtor or Invoice financing

Allows businesses to draw against or sell outstanding invoices.

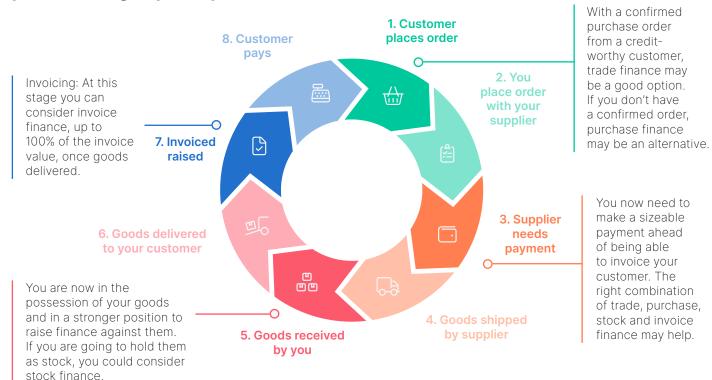
## 📃 Line of credit

Similar to an overdraft without the transaction account.

## Unsecured loan

Generally short-term, higher-interest loans.

## Example of how you could finance your working capital cycle



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## Prepare to pounce

Unlike more targeted business loans, working capital finance can be used for a variety of purposes. Get on the front foot to seize opportunities in a recovering market:

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## Spend on marketing

Get your brand out there. Use videos to demonstrate products and services online, or hire a social media expert to focus on these cost-effective channels.

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## Develop a new product or service

Look for gaps in the market created by new consumer needs or the collapse of competitors.

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## Rethink your delivery

Convenience is king. Can you provide an unusual product, or up the ante with same-day delivery?

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#### Insulate against insolvencies

Access to fast credit can prevent a healthy business being dragged under by a failed creditor.

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